



# Best practice Model: Contribution to NATO Standardization by Greece

## Part 1: Structure and Overarching Directives

Standardization within NATO Course

MUT - Warsaw, 18 Sep 2025

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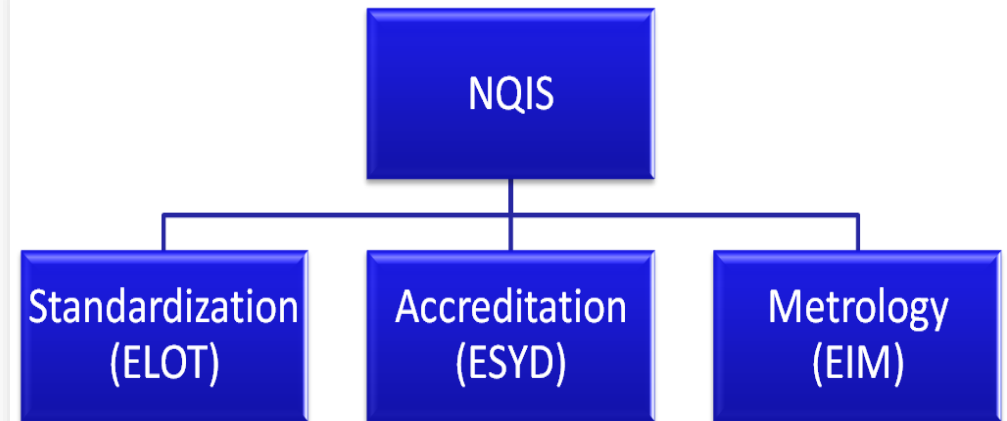
# Outline

- Quality Governance Structure in Greece
  - The role of Defence
- GRC Defence Standardization Structure
- GRC Defence Standardization Overarching Directives



- **National Quality Infrastructure System**
  - **Law 4109/2013**

## GRC Quality Infrastructure and Defence



# Standardization



1025/2012 EU Regulation  
▪ MOD Represents  
ELOT in CEN/CENELEC



- **EN 16341**
- **Sector Forum  
Defence (Activation  
Pending)**

## MOD - ELOT MOU

- ☐ Joint TC Defence
- ☐ Military Specifications Technical  
Dialogue (incl Materiel STANAGs)
- ☐ Access to Civil Standards Contract
- ☐ Education & Training
- ☐ MoD Reps in ELOT TCs

# Accreditation



## MOD Member of ESYD Board of Directors

- **accreditation**
- **conformity assessment**  
Action plan for Armed Forces Labs



# Metrology



## MOD-EIM MOU

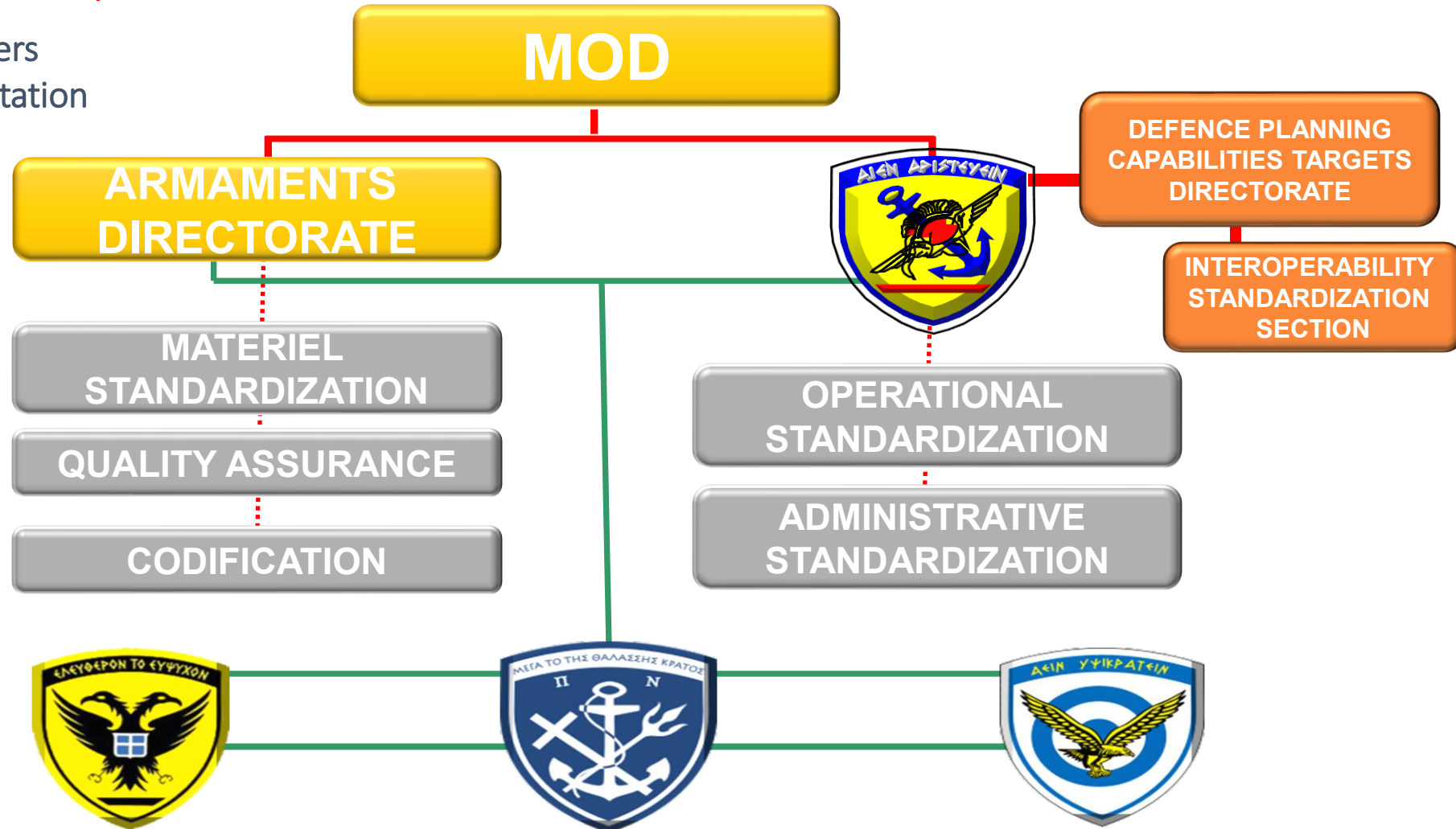
On Metrology Standards  
for **calibration and  
conformity assessment**



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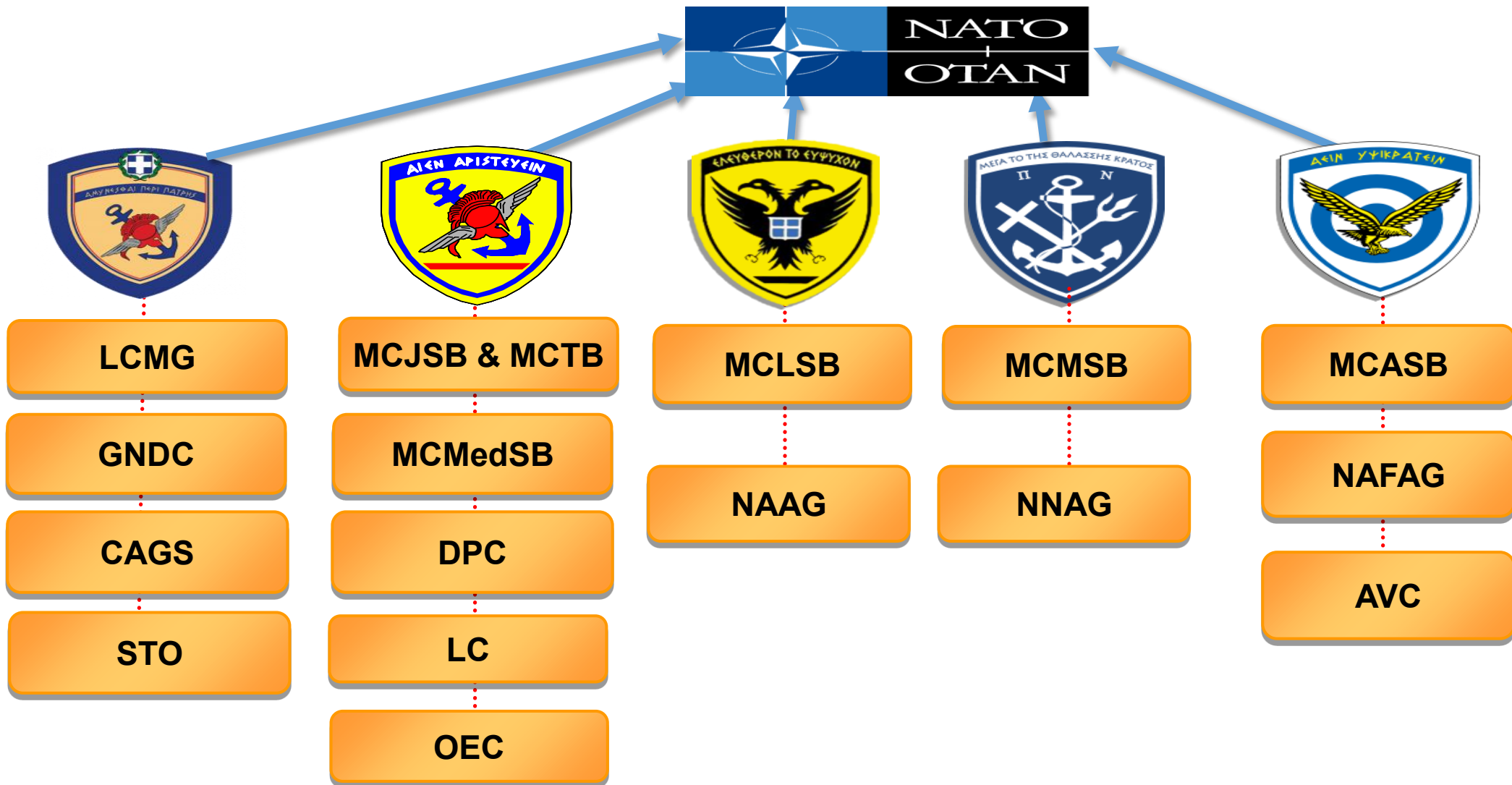
— Direction - Policy

— Stakeholders  
Implementation



## GRC Defence Standardization Structure





## Responsible Bodies by NATO TA/DTA



# Defence Standardization Coordination Authority



DEFENCE PLANNING  
CAPABILITIES TARGETS  
DIRECTORATE

INTEROPERABILITY  
STANDARDIZATION  
SECTION

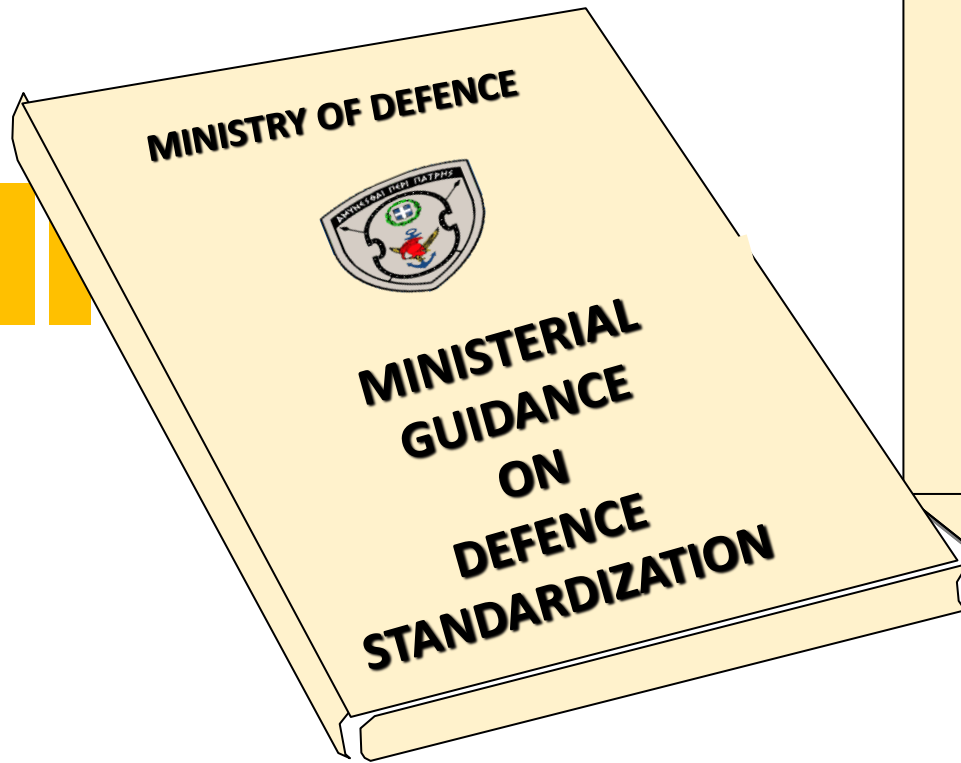
- Custodian of **National Standardization Policy, Strategy and Management Directives**
- Coordination on **Ratification / Implementation STANAG Procedures**
- Integration of **Standardization within Defence Planning Process** (Interoperability by Design)
- **National Representatives** in **NATO Senior Committee for Standardization (CS)** and NATO Standardization Management Group (SMG)
- **National Representatives** in **European Defence Standardization Committee (EDSC)** and European Defence Standardization Group (EDSMG)
- **Coordination of National Representatives to International Organizations**
- In charge of several National Quality and **Standardization Educational Programs**
- Coordination of **Technical Specifications for Defence procurement**
- **Responsible for Cooperation Framework with ELOT**

# GRC MoD Standardization Overarching Directives



- **National Military Strategy**
  - Harmonization of National and NATO Capability Targets - **Interoperability/Standardization Core Planning discipline**
- **Ministerial Guidance on Defence Planning**
  - Integration of Standardization in Defence Planning Steps and Products
- **Ministerial Guidance on Defence Standardization**
  - Incorporation of NATO Standards to National Standardization Documents
  - Roles, Responsibilities, Processes, Procedures
- **Ministerial Guidance on National Representatives**
- **National Terminology Regulation**
- **National Defence Industrial Strategy**
- **Quality Assurance and Certification Regulations**

# Ministerial Guidance on Defence Standardization



## GENERAL GUIDELINES

### DEFENCE STANDARDIZATION POLICY

INTERGRATION OF EUROPEAN  
LEGISLATION FOR **STANDARDS IN  
DEFENCE PROCUREMENTS**  
EU Directive 81/2009 National Law  
3978/2011

**NATO TOP-DOWN and BOTTOM-UP  
STANDARDIZATION PROCESSES**  
**AAP-03(K) – AAP-52**

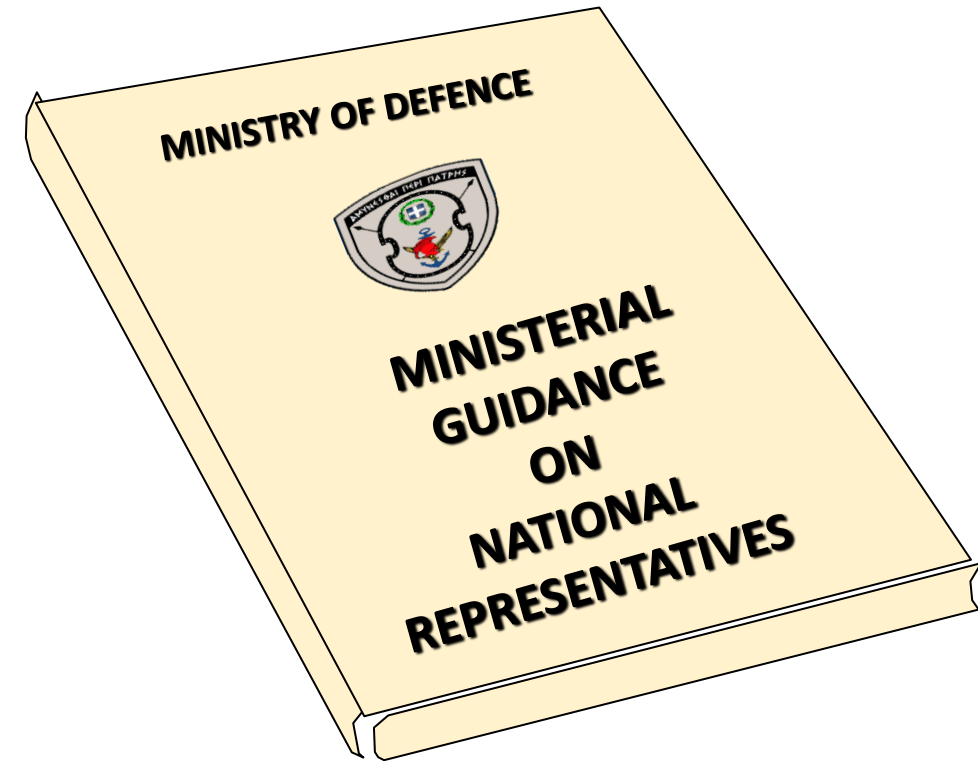
## ANNEX A

NATO STANDARDIZATION  
INCORPORATION OF NATO STANDARDS TO  
NATIONAL STANDARDIZATION  
**Roles, Responsibilities  
and actions during the NATO  
Standardization Process**  
Integration / Implementation of AAP-03  
**Guidance on Ratification and  
Implementation of NATO Standards  
STANDARDS AND NDPP**

## ANNEX B

PROCEDURES FOR THE DEVELOPMENT OF  
HELLENIC ARMED FORCES TECHNICAL  
SPECIFICATIONS IN SUPPORT OF DEFENCE  
PROCUREMENTS

# Ministerial Guidance on National Representatives



- **Defines the National Authorities responsible** for each Defence Planning Discipline (eg Armaments Planning, C3 Planning, Logistics Planning)
- **Provides a comprehensive list** of NATO/EDA/EU etc Committees and Working Groups **and defines** the **National Responsible Body** (list updated annually)
- **Defines the Responsibilities** of National Representatives for managing the activities of Committees / Working Groups
  - Management of Portfolio
  - Actions before, during and after meetings
  - Annual Reports

# Conclusions

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Level of  
Ambition

## National Standardization Policy and Strategy

- **Harmonization/Synchronization** of NATO and National capabilities development processes
- Adoption of the **best practice model in standardization governance** – Responsibilities procedures
- Guidance / Procedures for **Ratification and Implementation of NATO Standards**
- **Standardization Management tools** in place
- **Standards Implementation Tracking**  
Mechanisms /Tools in place
- **Conformity Assessment Mechanisms** in place
- **Education and Training** Programmes
- Collaboration **with National SDO**
- **Industry Engagement** in Defence Standardization

# QUESTIONS

FOUND IN GOOGLE AUTOCOMPLETE

WHY IS HTTPS IMPORTANT

WHY AREN'T MY ARMS GROWING



WHY ARE THERE WEEKS IN A YEAR  
WHY DO I FEEL DIZZY

WHY ARE THERE SURFIS OF DAVIS  
WHY IS THERE PHLEGM  
WHY ARE THERE SO MANY CROWS IN ROCHESTER,  
WHY ARE THERE LAVA  
WHY IS THERE ICE IN SPACE

WHY AREN'T ECONOMISTS RICH

WHY DO AMERICANS CALL IT SOCCER

WHY ARE MY EARS RINGING

WHY ARE THERE SO MANY AVENGERS

WHY ARE THE AVENGERS FIGHTING THE X MEN

WHY IS WOLVERINE NOT IN THE AVENGERS

WHY ARE THERE ANTS IN MY LAPTOP

WHY IS EARTH TILTED

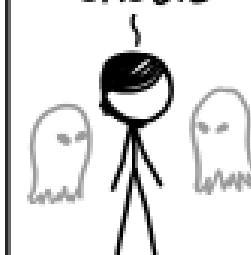
WHY IS SPACE BLACK

WHY IS OUTER SPACE SO COLD

WHY ARE THERE PYRAMIDS ON THE MOON

WHY IS NASA SHUTTING DOWN

WHY ARE THERE GHOSTS



WHY IS THERE AN OWL IN MY BACKYARD

WHY IS THERE AN OWL OUTSIDE MY WINDOW

WHY IS THERE AN OWL ON THE DOLLAR BILL

WHY DO OWLS ATTACK PEOPLE

WHY ARE AK 47s SO EXPENSIVE

WHY ARE THERE HELICOPTERS CIRCLING MY HOUSE

WHY ARE THERE GODS

WHY ARE THERE TWO SPOOKS

WHY IS MT VESUVIUS THERE

WHY DO THEY SAY T MINUS

WHY ARE MY BOOBS ITCHY

WHY ARE CIGARETTES LEGAL

WHY ARE THERE DUCKS IN MY POOL

WHY IS JESUS WHITE

WHY IS THERE LIQUID IN MY EAR

WHY DO Q TIPS FEEL GOOD

WHY DO GOOD PEOPLE DIE

WHY ARE DOGS AFRAID OF  
WHY IS THERE NO KING IN

WHY IS SEA SALT BETTER

WHY ARE THERE TREES IN THE MIDDLE OF FIELDS

WHY IS THERE NOT A POKEMON MMO

WHY IS THERE LAUGHING IN TV SHOWS

WHY ARE THERE DOORS ON THE FREEWAY

WHY ARE THERE SO MANY SUCHOSTEIXE RUNNING

WHY AREN'T THERE ANY COUNTRIES IN ANTARCTICA

WHY ARE THERE SCARY SOUNDS IN MINECRAFT

WHY IS THERE KICKING IN MY STOMACH

WHY ARE THERE TWO SLASHES AFTER HTTP

WHY ARE THERE CELEBRITIES

WHY DO SNAKES EXIST

WHY DO OYSTERS HAVE PEARLS

WHY ARE DUCKS CALLED DUCKS

WHY DO THEY CALL IT THE CLAP

WHY ARE KYLE AND CARTMAN FRIENDS

WHY IS THERE AN ARROW ON AANG'S HEAD

WHY ARE TEXT MESSAGES BLUE

WHY ARE THERE MUSTACHES ON CLOTHES

WHY ARE THERE MUSTACHES ON CARS

WHY ARE THERE MUSTACHES EVERYWHERE

WHY ARE THERE SO MANY BIRDS IN OHIO

WHY IS THERE SO MUCH RAIN IN OHIO

WHY IS OHIO WEATHER SO WEIRD

WHY ARE THERE MALE AND FEMALE BIKES

WHY ARE THERE BRIDESMAIDS

WHY DO DYING PEOPLE REIGN UP  
WHY AREN'T THERE UNICORNS, FERRIS  
WHY ARE OLD FURNINGS DIFFERENT

WHY ARE THERE SQUIRRELS



WHY ARE THERE TINY SPIDERS IN MY HOUSE

WHY DO SPIDERS COME INSIDE

WHY ARE THERE HUGE SPIDERS IN MY HOUSE

WHY ARE THERE LOTS OF SPIDERS IN MY HOUSE

WHY ARE THERE SPIDERS IN MY ROOM

WHY ARE THERE SO MANY SPIDERS IN MY ROOM

WHY DO SPIDER BITES ITCH

WHY DO IGUANAS DIE  
WHY ARE THERE DINOSAUR GHOSTS  
WHY ARE THERE FELT



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